

**From:** "Blair Taylor" <btaylor@memphistomorrow.org>  
**To:** "Amy Weirich"  
"William Gibbons \wgibbons" <wgibbons@memphis.edu>  
**Date:** 11/9/2016 2:47:30 PM  
**Subject:** FW: Follow Up on PSI  
**Attachments:** Gibbons Bio-Resume.docx  
MSCC-UofM Press Release 5-12-16.pdf  
OSC III DRAFT Oct 13.docx

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I haven't heard back from these folks and think before I call them that it might be a good idea for you to follow up by phone or email with your contact there – Peter? – the one you had lunch with – and let him know that we'd like to meet with them either in Memphis or in NYC (or wherever they are located if not NYC). I don't think these folks from the two divisions really know each other (the ones I know are in Houston in another division) as it seems the handoff wasn't as compelling as I'd hoped.

Could be they are just busy, but it's odd they didn't follow up on the referral of a colleague.

I'll follow up with them by phone, but again, would be good to tackle it from two sides I think. Let me know if that sounds ok to you.

Blair

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From: Blair Taylor  
Sent: Monday, October 17, 2016 9:28 AM  
To: 'Erica Brown' <erica.brown@arnoldfoundation.org>  
Cc: Bill Gibbons - MSCC (wgibbons@memphis.edu) <wgibbons@memphis.edu>; Matt Alsdorf <MAlsdorf@arnoldfoundation.org>; Joanna Weiss <JWeiss@arnoldfoundation.org>; 'Weirich, Amy' <Amy.Weirich@scdag.com>  
Subject: RE: Follow Up on PSI

Thanks Erica!

Matt and Joanna, it's great to make your acquaintance! As mentioned below, we are setting up a policy lab at University of Memphis, called the Public Safety Institute (May 2016 press release announcing its formation). It's being led by Bill Gibbons (bio attached) who just began his dual role of leading PSI and the Memphis Shelby Crime Commission on September 1.

We are building a practitioners/implementation agenda – called Operation: Safe Community III -- that will be released mid-November, and working to ensure all 15 objectives have some evaluation/continuous improvement agenda built in that would form the basis of a robust research-practice partnership. We are looking for PSI to partner with other research partners perhaps at JPAL and U of M Crime lab, and would really appreciate the opportunity to partner with the LJAF team.

I've attached a draft version of the Operation: Safe Community Plan that would be released to the public in November. Please know that this is highly confidential at this point and we ask that you keep it to yourselves since we are still working on it and moving through final approvals with all of the key players/implementation partners.

We're hoping you might be willing to come visit with us for a day in the near future to discuss a potential partnership. Or alternatively we would be happy to come to you!

Please give me a call at your earliest convenience. My office # is below, and my cell phone is 901-210-5537.

Warm regards,

Blair

P.S. – Also copied on this email is our DA Amy Weirich, who I believe has been recently acquainted with a member of your team (can't remember who, maybe Peter?). Amy is serving as "program chair" for Operation: Safe Community and is playing an active role in the shaping and implementation of the Operation: Safe Community Plan objectives.

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From: Erica Brown [mailto:[erica.brown@arnoldfoundation.org](mailto:erica.brown@arnoldfoundation.org)]  
Sent: Friday, October 14, 2016 2:37 PM  
To: Blair Taylor <[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)>  
Cc: William L. Gibbons - Memphis Shelby Crime Commission ([bill.gibbons225@gmail.com](mailto:bill.gibbons225@gmail.com)) <[bill.gibbons225@gmail.com](mailto:bill.gibbons225@gmail.com)>;  
Matt Alsdorf <[MAlsdorf@arnoldfoundation.org](mailto:MAlsdorf@arnoldfoundation.org)>; Joanna Weiss <[JWeiss@arnoldfoundation.org](mailto:JWeiss@arnoldfoundation.org)>  
Subject: RE: Follow Up on PSI

Apologies – including Matt and Joanna this time!

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From: Erica Brown  
Sent: Thursday, October 13, 2016 9:33 AM  
To: 'Blair Taylor'  
Cc: William L. Gibbons - Memphis Shelby Crime Commission ([bill.gibbons225@gmail.com](mailto:bill.gibbons225@gmail.com))  
Subject: RE: Follow Up on PSI

Hi Blair,

Thank you for following up and apologies for my delayed reply! We've been busy following up with the sites that attended the Policy Lab convening back in June. I'm excited to report that I have a call with Mark Sturgis and President Rudd next week to discuss the concept paper that Seeding Success prepared. I'll definitely keep you updated on how it goes (you could also join if you'd like - Mark sent the invite).

Bill - it's very nice to meet you! Blair shared some information about the Public Safety Institute and it's very exciting to hear that you've reached out to JPAL and Jens.

I've included Matt Alsdorf, LJAF's Vice President of Criminal Justice and Joanna Weiss, LJAF's Director of Criminal Justice on this email. I previously updated Joanna about the work in Memphis.

Matt & Joanna - The PA team has been working closely with Blair to explore the development of a Policy Lab in Memphis. Recently, the University and Memphis Shelby Crime Commission launched the Public Safety Initiative and they are looking for expert advice and feedback on how the Institute can be most effective.

I hope that everyone is able to connect soon!

Best,  
Erica

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From: Blair Taylor [mailto:[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)]  
Sent: Monday, October 10, 2016 10:26 AM  
To: Erica Brown  
Cc: William L. Gibbons - Memphis Shelby Crime Commission ([bill.gibbons225@gmail.com](mailto:bill.gibbons225@gmail.com))  
Subject: RE: Follow Up on PSI

Hello Erica! I'm excited to finally introduce you to Bill Gibbons (copied) who is, as of Sept 1, formally on the job and getting the new Public Safety Institute (PSI) at University of Memphis up and running while also leading the development of a research agenda.

I've connected him with the team at JPAL and we're looking forward to a conversation with their crime sector co-chair Jens Ludwig (also director at the U of Chicago Crime Lab).

In the meantime, we'd appreciate an introduction to your Criminal Justice leadership, Matt Alsdorf, and would love to come visit with him and the team or ideally welcome him and the team for a visit to Memphis.

Warm regards,

Blair

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From: Erica Brown [<mailto:erica.brown@arnoldfoundation.org>]  
Sent: Monday, July 25, 2016 1:26 PM  
To: Blair Taylor <[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)>  
Subject: RE: Follow Up on PSI

Great to hear!

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From: Blair Taylor [<mailto:btaylor@memphistomorrow.org>]  
Sent: Monday, July 25, 2016 1:25 PM  
To: Erica Brown  
Subject: RE: Follow Up on PSI

Thanks so much Erica! I'll be on the lookout.

And actually, we are very interested in a study by Miles at the U Chicago Crime Lab on Community Prosecution and our DA is looking to implement the model (or a version of it) here as part of our Operation: Safe Community plan and we are getting connected to the folks who did the study. Thinking that there could be an excellent partnership with Crime Lab and PSI on this.

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From: Erica Brown [<mailto:erica.brown@arnoldfoundation.org>]  
Sent: Monday, July 25, 2016 1:19 PM  
To: Blair Taylor <[btaylor@memphistomorrow.org](mailto:btaylor@memphistomorrow.org)>  
Subject: Follow Up on PSI

Hi Blair,

I wanted to follow up on our conversation about the Public Safety Institute. I spoke with our criminal justice team today and they are going to connect with a few of our grantees to determine the best people to connect you with. They have also been supporting criminal justice-focused Policy Labs, including the Crime Lab in Chicago and New York City. I think

they'll have good recommendations and I'll pass them along as soon as I hear back. I apologize for the delay but look forward to connecting on this again soon!

Best,  
Erica

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